

NCP COMPENSATION AND PERSONNEL POLICY FOR PASTORS | 2020

National Capital Presbytery

Strengthening & Transforming Our Congregations
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EXECUTIVE SUMMARY OF 2020 CHANGES IN COMPENSATION AND PERSONNEL POLICIES FOR PASTORS

In 2006, National Capital Presbytery adopted its Compensation and Personnel Policies for Pastors (the Policy). The full text of the Policy is available here (www.thepresbytery.org) and below. Elements of the Policy change annually. The key changes are described below as guidance to churches developing or reviewing terms of call.

Annual Cost of Living Adjustment

The Presbytery provides congregations with a suggested percentage increase in the financial terms of call based on the increase in cost of living. For 2020 the cost of living percentage increase is 1%. This increase is applied to the total of the cash salary and housing allowance. While the cost of living is a good benchmark, it should not be used as the sole factor. Other considerations such as experience, length of service, and ratios to other staff members might also be considered.

Equity Allowance

Pastors living in church owned manses shall receive an equity allowance. The minimum allowance for 2020 is \$6,650. For further information on paying this allowance, contact the Administrator to the Committee on Ministry at comadmin@thepresbytery.org or call 240-514-5348

Minimum Effective Salary for Board of Pensions Example*

The Policy establishes a minimum effective salary for pastors. For terms of call in calendar year 2020 (Jan. 1 - Dec. 31, 2020). Minimum salaries are based on geographic locations to consider the widely varying housing costs within our Presbytery. To find the minimum salary for a specific congregation contact the Administrator to the Committee on Ministry or make use of the excel sheet located on the Presbytery website here to calculate the amount.

Total Minimum Compensation Example**

Based on a congregation located in zip code, 20735 this is an example of the total minimum compensation (which includes the required Board of Pensions Dues and FICA) for a pastor in calendar year 2020 is:

Salary and Housing	\$78,852.80
BOP Dues (37%)	\$29,175.54
FICA (7.65%)	\$6,032.24
TOTAL (Estimated with a \$2,760 3br monthly rent.)	\$114,060.68

Minimum Hourly Rate (less than 20 hours per week)

The minimum hourly rate for a pastor is based on the full-time salary which would be in effect for the geographical location. This rate is divided by 2080 hours to find the minimum hourly rate for a congregation. Minimum hourly salaries already include BOP and other benefits. No additional provisions need be made for contractual agreements of less than 20 hours per week.

NATIONAL CAPITAL PRESBYTERY COMPENSATION AND PERSONNEL POLICY FOR PASTORS - 2020

These policies have been developed as a means of providing a uniform set of compensation and personnel policies to guide the Sessions of National Capital Presbytery in their relationships with their pastors. These policies are required for all installed Pastors, Associate Pastors, Designated Pastors, Designated Associates Pastors, Organizing Pastors, Stated Supply Pastors, Associate Stated Supply Pastors, Interim/Transitional Pastors and Interim/Transitional Associate Pastors. These policies provide a compensation guideline for all other pastoral relationships. Annual calculations of minimum compensation requirements are set out in the Appendix. An executive summary provides an overview of the required elements in the policy.

These policies were developed at the request of the Coordinating Team of Committee on Ministry by special task force. COM reviewed and amended this policy in January 2019.

In the policies the term "pastor" includes all ministers of the Word and Sacrament serving National Capital Presbytery congregations.

Where the terms "is", "required", "shall", or "will" appear, this shall be understood as mandatory. Where the term "may" appears, this shall be understood as suggestive only.

In those circumstances where a congregation does not have a personnel policy or session records which specify personnel decisions and the Committee on Ministry is required to adjudicate discrepancies between the Session's understanding and the Pastor's understanding, the COM will be inclined to regard the recommendations found in this document as being operative for the particular church.

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INTRODUCTION

The called relationship between pastor and congregation is a unique employment situation. Presbyterian calls occur between pastors and congregations who have discerned God's direction in creating a relationship of mutual ministry, and who have had that call validated and affirmed by the presbytery. Like other members of the Body of Christ, pastors are called to be servants of God. God calls pastors into service in a variety of settings each of which, when faithfully discerned, ought to be honored regardless of size or wealth of the congregation or specialized ministry. At the same time, faithful discernment of a call includes a practice of good stewardship of the resources of the whole of the denomination, not solely consideration of the preferences of a congregation. The connectional nature of Presbyterian call, and its initiation by God, preclude a purely economic or marketplace approach to the topic of compensation for pastors.

BASIC CONSIDERATIONS

When a pastor is called to a church, the local church, in the Call, promises the pastor a fair salary so that the pastor may "devote herself/himself full time to the ministry of the Word among us." The Session further promises and obligates itself "to review annually the minister's terms of call and shall propose for congregational action such changes as the session shall deem appropriate, provided that they meet the presbytery's minimum requirements." (Book of Order, G-2.0804).

This review shall be recorded in the Session and Congregation minutes. (Book of Order, G-1.0503c). The Session Records Committee will note compliance in their annual review of Session minutes. The Session will also forward to the Presbytery (Administrator to the Committee on Ministry) the terms of call as adopted each year.

Please note the following considerations:

- 1) The typical Presbyterian pastor has completed training equivalent to other professionals.
- 2) Many pastors come from seminary carrying heavy tuition indebtedness. In such circumstances committees calling pastors should discuss with them the implication for repaying these loans and how that fits into proposed salaries.
- 3) The cost of living in the presbytery is among the highest in the nation.
- 4) Sessions must stress the importance of adequate stewardship by all members of the church to sustain a fair salary for the pastor.
- 5) Pastors affirm that their calls are calls to service and not for financial gain. There is a balance that pastors and churches must maintain between what is needed for the pastor to work in the ministry of the church and what the local church can support.
- 6) The goal of the Presbytery policy is to provide every pastor with an adequate salary by which they can live in this area and be able to retire after 40 years of service to the church with adequate resources to see them to their life's end. Creative approaches which may vary from this policy may be considered for approval by the Committee on Ministry; however ordinarily the Committee on Ministry will follow this policy and will not approve salary packages that do not minimally meet these standards.
- 7) Sessions may request an exemption to any portion of this policy through the Congregational Transitions Commission.

I. SALARY

The minimum salary for pastors working full time is 61.6% of the church- wide median effective salary as computed by the Board of Pensions. Part time pastors, those employed for 20 or more hours per week, may be prorated on the basis of a 40-hour week. This applies to both installed and temporary pastoral positions.

The median effective salary as calculated by the Board of Pensions can be found at http://www.pensions.org/. To understand the Board of Pensions definition of "effective salary" refer to "Understanding Effective Salary" at: http://www.pensions.org/what-we-offer/employer-guidance/effective-salary

Rationale: The church-wide median effective salary includes housing which is computed by the Board of Pension formulas to be 30% of the salary. National Capital Presbytery's minimum cash salary is 80% of the church-wide median effective salary less housing. This is, in effect, 61.6% of the church-wide median effective salary including housing. See Item 2 in the Appendix for a step-by-step guide to this calculation.

GUIDELINES FOR SALARY LEVELS

- Each year when the data is available the Committee on Ministry communicates a
 minimum salary level generated by the formulas in this policy for all full-time pastors for
 the coming year. It is recommended that no salary be below the minimums established
 by this policy. The compensation policy will be posted on the Presbytery website and
 updated annually (see Appendix for annual changes).
- 2) Annually the Committee on Ministry approves changes in every pastor's terms of call and publishes a compensation report on range of pastor salaries within the Presbytery. This report is the "Salary Range Report" and can be found at this link: https://thepresbytery.org/wp-content/uploads/2019/06/NCP-Pastor-Salary-Range-2020-FNL190610.pdf
- 3) Part-time pastor compensation shall be proportional to the hours worked, based upon a 40-hour work week.
- 4) Typically, church professionals, such as pastors, work more than 40 hours per week. If a given week requires an atypical expenditure of time by the pastor, additional time off may be taken during the following week. For the health and well-being of both the pastor and the congregation, attention shall be given to a proper work-life balance.
- 5) If an honorably retired minister who is receiving BOP pension benefits is employed by a congregation paid to the BOP are reduced from 37% to 12%. This applies to all pastors working 20 or more hours per week.

TAX REPORTING REQUIREMENTS

Pastors have a dual tax status. For federal income taxes, pastors are ordinarily considered employees, but for social security purposes they are considered self-employed regarding services performed in the exercise of their ministry. An IRS form W-2 should be issued by the church for pastoral services (see additional tax resources referenced in the Appendix). Pastors in manses are alerted that the fair market rental of the manse is included in the Social Security (FICA) salary amount. This can exceed the 30% amount added to calculate the BOP effective salary. Consult your tax advisor in this regard.

II. PART TIME PASTORATE

Part-time (less than 20 hours per week) Temporary Positions (non-Installed Pastors)

All pastors in the NCP will be provided BOP benefits if working 20 hours or more per week. This applies to both installed and temporary positions. Exceptions must be approved by the Congregational Transitions Commission.

- 1) Non-installed Teaching elders working fewer than 20 hours per week are not eligible to be included in the ordinary BOP Benefits plan. All installed pastors are required to be in the BOP plan regardless of the number of hours worked. Minimum BOP dues may apply. http://www.pensions.org/search?query=benefits+plan+2020
- 2) The minimum hourly rate to be used for all contracts of fewer than 20 hours shall be the total minimum salary [1- effective salary, 2- BOP family coverage benefits amount (currently 37%) plus 3- The FICA offset] divided by 2,080. This shall be recalculated annually according to this formula.
- 3) No paid days off, vacation or study leave time are required. Any time off, vacation or study leave should be arranged during the pastor's non-working time. No sick leave should be accrued. The pastor shall have at least 6 Sundays off annually (unpaid) during which the church shall make other arrangements for worship leadership. Short-term contracts will allow one unpaid Sunday off for every two months served.
- 4) Any benefits the pastor chooses to take may be represented as a corresponding reduction of compensation at the minimum hourly amount (medical, 403b, dental, etc.). Any reasonable amount (up to the full cost of housing) can be designated as housing allowance for the tax benefit of the pastor. This needs to be noted in the Session's minutes and reported to the Presbytery.
- 5) Any amount of time over and above the agreed upon hours to be worked by the pastor shall be paid at the agreed hourly rate over and above the ordinary hourly agreement amounts. This additional work time shall be approved by the Session or by whomever the Session appoints to hold this authority.
- 6) While policy produces a minimum hourly rate, nothing prevents negotiations which would exceed these standards between a pastor and a Session.
- 7) Professional travel expenses shall be reimbursed at the current IRS rate.

III. HOUSING ALLOWANCE

The goal of a housing allowance is to provide (a) a means for adequate housing for the pastor and (b) sufficient resources whereby the pastor may be able to own a home (not necessarily in this area) after 40 years of service. Such arrangements should be designed for maximum tax advantage available to the pastor. Housing and salary are separate aspects of a pastor's call for tax purposes.

1) In the case of a pastor living in a manse with paid utilities, the church shall (a) place funds in a separate fund (deferred equity allowance, 403b, etc.) an amount of 1/40th of the "median house cost" or (b) pay the pastor additional salary if the pastor has a long-term housing plan. The "median house cost" is established as the latest annual reported US median sales price of existing single-family homes for metropolitan areas as calculated by the National Association of Realtors. This information is available at https://www.nar.realtor/

OR

- 2) In the case of a pastor not living in a manse, the church shall pay the pastor a housing allowance equal to the combination these two factors
 - a. Housing amount equal to or exceeding the median fair market rent as calculated by HUD for a three-bedroom intermediate rent in the church zip code, the zip code of the pastor's residence (or an adjacent zip code not more than five miles from the church) for the Washington-Arlington-Alexandria, DC- VA-MD HUD Metro FMR Area. The HUD calculated Fair Market Rent for three bedrooms can be found at: https://thepresbytery.org/wp-content/uploads/2019/02/FY 2019 Fair Market Rent FMRs Documentation System Washington-Arlington-.pdf
 - b. Utilities at 25% of this HUD FMR for three bedrooms.

Presbytery staff will generate the minimum salary amount for each congregation on request. Creative housing alternatives such as equity sharing or investments are possible to help a pastor afford to live in the area. In such arrangements, the risk and the reward must be proportionately shared between the pastor and the congregation or calling agency in the judgment of the Committee on Ministry. All equity sharing, investment agreements or other agreements related to housing are subject to the approval of the Committee on Ministry. Contact the Presbytery office for help with these matters.

The Presbytery has prepared an Excel worksheet for calculating salary and comparing to minimum standards. This worksheet is available upon request by email attachment. Contact The Administrator to the Committee on Ministry at: comadmin@thepresbytery.org.

IMPORTANT CONSIDERATIONS

- 1) Housing costs in the Washington, DC, metro area are among the highest in the nation, both for rental and purchase.
- 2) There is great value in having the pastor living within and identifying with the same parish community in which most of the members live. Careful consideration of the equity of pastors and their families living in the geographical parish area is important. Studies demonstrate pastors living in the midst of the community of the parish tend to have greater success.
- 3) Most housing costs now consume more than 40% of the total family income.

BASIC GUIDELINES

- 1) Under the Internal Revenue Code, an ordained minister may exclude a housing allowance from income for tax purposes, if it is designated in advance and paid as part of compensation when that allowance is used for:
 - a. Rent of a home, or
 - b. Purchase of a home, including down payment, mortgage, legal fees, fees for searching the title, installment payments, interest, taxes, fire and home liability insurance premiums, repairs, etc., and
 - c. Expenses for maintaining a home (other than for costs of food) such as utilities, furnishings, repairs, and landscaping.
 - d. The Internal Revenue Service has ruled that an ordained pastor may exclude from her/his gross income "only an amount equal to the fair rental value of the home, including furnishings and appurtenances such as garage, plus the cost of utilities" or can exclude "the amount of compensation used for: (1) furnishings, running expenses and real estate taxes to the extent they do not exceed the fair rental value, and (2) utilities."
- 2) Prior to the last session meeting of each year, each pastor shall complete and submit to their Personnel Committee a request for an appropriate housing allowance for the coming year. Based upon this data the Personnel Committee and the Session will approve specific amounts to be designated for housing allowance for the up-coming year for each pastor. This action shall be recorded in the Session minutes. Such actions are to be reported to the congregation during the annual review of the call.
- 3) If the total amount designated for housing allowance is not fully used for housing it is the pastor's responsibility to include the balance as gross income in computing tax liability for the year in which it is received.
- 4) If the church provides a manse, it shall be in good repair and large enough for the pastor's family needs. There should be a committee of the Session and/or the Board of Trustees to work with the pastor to see that the manse is well maintained.
- 5) If a manse is provided, the Board of Pensions requires an amount be included in the effective salary for the calculation of dues. This amount should reflect the fair market value of the manse and must be at least 30% of the total cash salary.

6) The Session should encourage a pastor occupying a manse to check with their tax advisor on the impact this may have on their taxes. Typically, the IRS relies on the fair market rent of the manse for income tax purposes.

IV. RELOCATION ASSISTANCE

The National Capital Presbytery requires congregations to pay the cost of incurred moving expenses up to 12,000 pounds of household and professional goods.

The Presbytery recommends congregations extend reimbursement for

- a. in-transit insurance
- b. temporary storage up to a limit of one year
- c. moving costs for one personal car
- d. house hunting travel expenses for the pastor and one other individual of the pastor's choosing (one round trip covering a period not to exceed 5 days) including lodging and meals
- e. transfer travel expenses for the final trip of the family (based on air travel)
- f. temporary housing expenses at the new location (not to exceed 30 days)

Note: If the congregation reimburses the pastor for the cost of selling a prior residence, cost of buying or leasing new residence and/or terminating old lease (up to \$4,000), it is a taxable reimbursement to the pastor. These expenses noted in "h." above include attorney's fees, escrow fees, appraisal fees, real estate agent's commissions, title costs, and "points" paid for service other than interest. Consult with your tax advisor about which, if any, of these reimbursements are deductible.

V. PROFESSIONAL EXPENSES

Many pastors experience professional costs other than car expenses and study leave expenses. Sessions are encouraged to establish a separate "professional expense" category in the terms of call or contract provisions which include such items as:

- 1) Attendance at Presbytery, Synod, General Assembly,
- 2) Attendance at professional conferences and continuing education events,
- 3) Books and professional journals which are used as essential tools for ministry,
- Administrative costs for such items as meetings, special retreats and personnel expenses for the staff when involved in carrying out their duties.

Congregations may choose to combine Continuing Education, Professional Expenses and Travel expenses into one-line item or in separate line items. If these items are not vouchered, the IRS will consider them as part of taxable income.

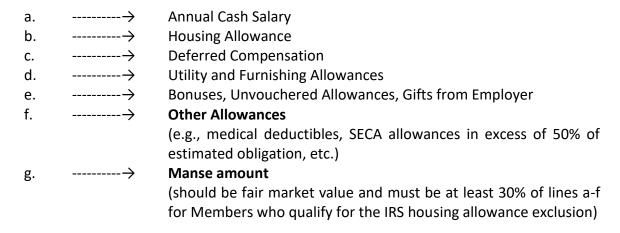
VI. SELF-EMPLOYMENT

- 1) Pastors are considered by the Internal Revenue Service as "self-employed" for Social Security purposes, and therefore the entire Social Security tax is to be paid by the pastor. This is referred to as "Self-Employment Tax".
- 2) The base upon which a pastor pays Self-Employment Tax (Social Security) includes:
 - a. Cash salary
 - b. Housing allowance and utilities or the fair market value of a manse
 - c. Other income
- 3) Since the pastor is self-employed, the church cannot withhold Social Security tax from the pastor's compensation. All congregations in National Capital Presbytery shall pay 7.65% of the BOP effective salary as a social security off-set to their pastors. This off-set is itself taxable income.
- 4) A pastor's social security off-set can be paid
 - a. in regular installments with other pay,
 - b. in quarterly portions corresponding to IRS deposit requirements (immediately prior to April 15, July 15, September 15, January 15); or
 - c. the pastor may direct the social security off-set be included in the form of excess withholding tax.
 - 5) 100% of any self-employment tax reimbursement amount paid to the pastor must be added to the total salary upon which income taxes and Self-Employment Taxes are to be paid. (include in line 1 of W-2 form)
- 6) For current rates and earnings limits for Self-Employment tax, contact the local Internal Revenue Service office.
- 7) Some pastors have filed with the Internal Revenue Service to be exempt from Social Security payments. It should be noted:
 - a. Participation in Social Security is obligatory unless one objects to participation by reason of religious principle or conscience. Financial considerations are not a legal basis for waiving participation (i.e. feeling that one would be financially ahead by investing in another program.)
 - b. A member of the Presbyterian Pension Plan who does not participate in Social Security and is not eligible for Medicare Part A and Part B will not be eligible for the Board's Medicare Supplement coverage after retirement.

VII. PENSION-MAJOR MEDICAL

The Call of each pastor requires that they be enrolled in the Board of Pension's pension and major medical plan of the Presbyterian Church (USA). Details of the plan can be found at www.pensions.org.

The Board of Pensions calculates "Effective Salary" as the sum of these items:



These items are defined carefully on the Board of Pension instructions. (www.pensions.org)

Failure to make the required payment seriously jeopardizes the pastor's retirement benefits. Aidreceiving churches which are in arrears two quarters or more, will have pension dues deducted from their monthly check.

Vacancy Dues Eliminated - Beginning in 2019, congregations no longer pay dues for vacant ministerial positions. See link below for more information: http://www.pensions.org/news-and-events/articles/Vacancy-dues-eliminated-effective-January-1

The percentage of dues paid on the pastor's total salary is established by the Board of Pensions. Congregations employing retired pastors should check with the Board of Pensions regarding required post-retirement payments.

All local churches and pastors should have a copy of the Terms of the Benefits Plan of the Presbyterian Church (USA). This may be secured from the Board of Pensions.

Pastors are reminded that the NCP Salary Report Form needs to be completed any time there is The Salary Report Form can be found at: a change in the terms of call. https://thepresbytery.org/wp-content/uploads/2019/02/Annual Salary Report Form -Approved181120.pdf

VIII. MEDICAL REIMBURSEMENT

Because the Major Medical Plan of the Board of Pensions does not fully reimburse a pastor for medical expenses, many churches have established a medical reimbursement fund upon which the pastors and their families/partners may draw each year. (Referred to as a "Cafeteria 125 fund," some IRS rules apply.) If a church wishes to follow this practice, the amount of the fund shall be established annually, as a part of the annual compensation review. The fund shall be used only for the same type of deductibles which are covered by the Major Medical Plan of the Board of Pensions and other qualified medical and childcare uses defined by IRS rules.

IX. MATERNITY-PATERNITY LEAVE

In addition to other benefits, a session is encouraged to consider the inclusion of maternity and/or paternity leave in their personnel policies for all staff. Churches are required to address whether Maternity/Paternity benefits are included in the church's Personnel Policies or in Session minutes. Churches can consult the National Capital Presbytery Personnel Policies if they care to see a sample policy in this regard.

X. SICK LEAVE

The congregation shall provide at least 12 days of sick leave annually for full-time pastoral positions which can be accumulated up to 90 days total. Typically earned-but-not-used sick leave is forfeited at employment termination without compensation. Exceptions to this provision should be included in the terms of call or contract provisions.

XI. DISABILITY BENEFITS

If a pastor remains disabled by illness or injury after exhausting all accumulated paid sick leave benefits, the pastor will also be entitled to the following:

- A pastor is eligible for disability benefits as a participating member of the Benefits Plan of the Presbyterian Church (USA). Disability benefits commence after 90 days of disability.
 See http://www.pensions.org/. Disability benefits (Board of Pensions and Social Security together) equal 60% of the pastor's effective salary on the date the disability began.
- 2) Churches are responsible for the pastor's compensation for the first 90 days of disability. This should include pay for unused sick leave.
- 3) Refer to the state/district disability statutes to ensure compliance.
- 4) For current information on disability benefits, contact the Board of Pensions area representative.

XII. WORKER'S COMPENSATION

Consult local regulations regarding requirements in this regard.

XIII. TRAVEL AND AUTO EXPENSES

A pastor's work includes much travel for hospital and home visitations, as well as travel for governing body responsibilities. These travel costs should be reimbursed as part of the terms of the call or contract provisions. Auto expenses are not to be added to the W-2 form if the reimbursement is done in accordance with an accountable reimbursement plan, but each pastor must account to the church for travel expenses. Auto expenses are constantly increasing, and such reimbursements should reflect this. It is recommended that the current IRS mileage rate be established as the amount reimbursed. Reimbursement more than the IRS mileage rate, must be added to the pastor's W-2 as additional compensation. The mileage rate beginning on 1 January 2019 for business use is 58 cents per mile.

As mentioned above in "Professional Expenses", Travel expenses, Continuing Education Expenses and Professional expenses may be combined into the same line item in the church's budget or as separate line items.

XIV. PERFORMANCE EVALUATION

Every pastor shall have an annual performance review with the Session itself or the Session's Personnel Committee.

The Session is also required by the Book of Order (G-2.0804) to review the adequacy of the pastor(s) salary. It is recommended this be done at a time separate from the performance review with several months between the two evaluations.

Such evaluations should be supportive and encouraging to help the effectiveness of the pastor. Criticism should be constructive. It is to be remembered that people function better under proper encouragement. The Committee on Ministry stands ready to aid any session in this regard.

Each church shall have a current position description for each pastor, against which the pastor may be evaluated for work completed and effectiveness of their ministry. Evaluation tools may be secured from the Presbytery website. See https://thepresbytery.org/wp-content/uploads/2019/02/Pastor-Evaluation-Process.pdf.

XV. STUDY LEAVE

A study-leave of at least two weeks per year (14 days including normal days off — see appendix for calculation examples) shall be provided for all full-time pastors as part of the terms of call. This includes two Sundays. Normally the study-leave should be taken each year. The study-leave may be accrued up to six weeks (three years). Unused study-leave funds may be accumulated up to three years. Contact the Presbytery office or see the appendix for the minimum study-leave allowance

The purpose of the study leave is to enhance the professional abilities of the pastor which shall be mutually beneficial to both the pastor and the church. The goal is for self- development in the work of ministry and not for vacation, recreation, or leisure.

Study-leave should equip a pastor for the work not only in the local church, but the whole Church. Hence a study leave may have immediate and direct relevance broader than the current pastoral position.

Each pastor shall present the plans and rationale for each study-leave to the Session for discussion, approval, and the timing of the leave.

In the event of termination of service, any accumulated study-leave time and allowance shall be forfeited. Pay in lieu of this study leave will not be provided.

A written report of each study-leave shall be given to the Session at the next meeting following the conclusion of the study-leave.

Provision must be made in planning the study-leave to cover the pastor's work during the absence.

XVI. SABBATICAL LEAVE

To enable pastors to devote significant time to their spiritual, technical or professional development, sabbatical leave may be granted within the following guidelines:

- 1) Ordinarily, the pastor must have completed six (6) years of credited service in the local church, with the sabbatical leave to be taken in the seventh year of ministry. At the discretion of the session, sabbatical leave may be granted earlier.
- 2) At least six years should have elapsed since any previous extended sabbatical leave.
- 3) A written plan with identified goals must be approved by the Session and by the Presbytery Committee on Ministry. This must be done long enough in advance so that budget and staff needs will be met.
- 4) Ordinarily the length of sabbatical leave will be three (3) months. Earned vacation within a particular year or accumulated study-leave from previous years can be added to the sabbatical time with the approval of the session.
- 5) The local church may, but is not required, to be financially responsible for the pastor's expenses of sabbatical leave to a degree greater than the standard and accrued professional allowances.
- 6) It is recommended that the congregation reserve 4% of the amount of the pastor's annual salary package every year in a separate fund to accommodate additional leadership costs when the pastor is on sabbatical leave. This amount is not a salary reduction.

XVII. VACATION

- 1) A vacation with pay is provided for all pastors in full time positions. It is a necessary time of rest, refreshment, and relaxation for health and work performance.
- 2) It is the responsibility of the Personnel Committee and the pastor to see that vacation time is used annually in order to have an effective ministry.
- 3) Vacation is to be kept separate from study-leave, attendance at conferences, or weekly days off and sabbatical leave.
- 4) Pastors are encouraged to take vacation in a large enough block of time (at least one week) for the refreshment which is necessary for effective renewal.
- 5) Pastors in National Capital Presbytery shall have as part of their call or contract provisions at least four weeks of vacation. This is to be defined as four times the number of working days in a standard work week. This includes four Sundays. (see appendix for example calculations)
- 6) The church is encouraged to provide one personal weekend in addition to vacation.
- The church shall be financially responsible for coverage of all pastoral functions including preaching.
- 8) The Presbytery encourages that up to, but no more than 10 days of vacation time be rolled from one year into the next calendar year. The annual refreshment from vacation comes only if the pastor takes the vacation regularly. Excessive accumulation of vacation time does not provide for that regular refreshment. Unused vacation benefits are payable in full to the date of the dissolution of the call.

XVIII. WEEKLY TIME OFF

- 1) Pastors are expected to take at least one full, uninterrupted day off each week.
- 2) When there has been an unusually heavy week, pastors are encouraged to take an extra day off during the next week to compensate. This is not considered a vacation day.

XIX. HOLIDAYS

- 1) Congregations shall provide the following paid holidays:
 - ✓ New Year's Day
 - ✓ Martin Luther King, Jr. Birthday
 - ✓ President's Day
 - ✓ Easter Monday
 - ✓ Memorial Day
 - ✓ Independence Day
 - ✓ Labor Day
 - ✓ Thanksgiving Day and the following Friday
 - ✓ Christmas Day and the day after
- 2) If a pastor works on a designated holiday, another day shall be recognized as a day off.
- 3) When a holiday falls on a Saturday or Sunday, it shall be observed as a holiday on the nearest Friday or Monday respectively.

4) When a holiday occurs on a pastor's day off, it may be observed either the day before or the day following.

XX. PULPIT SUPPLY FEE

- 1) The church shall establish an adequate budget reserve to cover the costs of a substitute for the pastor when required during periods of vacation, study-leave, and other absences.
- 2) A guest preacher shall be reimbursed for travel expenses in addition to a minimum honorarium of \$220.
- 3) A guest preacher shall be paid a minimum of \$55 for each additional worship service.

XXI. FEES FOR BAPTISM, WEDDINGS, FUNERALS/MEMORIAL SERVICES AND COUNSELING

Pastors shall typically not receive any compensation from church members for performing baptisms, weddings, funerals or memorials, or pastoral counseling.

XXII. SAVINGS PLANS AND ANNUITIES

The congregation and pastor may wish to enter into some type of arrangement whereby money is withheld from the pastor's salary and placed into a tax deferred savings plan.

There are various tax-sheltered plans and annuities which are available for such purposes. The Board of Pensions has established a 403b with Fidelity. Another plan has been designated by the Internal Revenue Service as a "Tax-sheltered Annuity Program for Employees of Public Schools and Certain Tax-exempt Organizations." Yet another alternative is a "Rabbi Trust." Pastors are encouraged to consult with tax and investment professionals.

Tax code provisions of any such plan must be closely followed by the Session and the pastor.

APPENDIX

These calculations will change from year to year and sometimes from quarter to quarter depending on the formulas employed. The formulas stay the same, the raw data referenced will change. This raw data was last researched and entered on July 15, 2019. A summary of the compensation data for use in terms of calls and contracts that take effect in 2020 is available. Please contact The Administrator to the Committee on Ministry at comadmin@thepresbytery.org for the spreadsheet.

- 1) The **median effective salary** as calculated by the Board of Pensions can be found at: http://www.pensions.org/what-we-offer/employer-guidance/effective-salary. The church-wide median effective salary, announced for 2020 on May 1, 2019 is \$60,800. The minimum fulltime cash salary in National Capital Presbytery is \$37,452.80.
- 2) To calculate the **Presbytery's minimum salary** figure from the churchwide median effective salary:
 - a. Start with the median effective salary which for 2020 is \$60,800. This figure represents the middle salary and housing amount paid to pastors of Presbyterian churches nationwide.
 - b. Multiply the median effective salary by .77 to remove housing expenses as calculated by the Board of Pensions. Salary alone would then be \$46,816.
 - c. The minimum cash salary for National Capital Presbytery has been set at .80 of this figure. Multiply the median effective salary reduced by housing \$46,816 by .80 to calculate the Presbytery's minimum cash salary.
 - d. The 77% and the 80% calculations together amount to 61.6% of the median effective salary (without housing).
 - e. \$60,800 x .77 = \$46,816 x .80 = \$37,452.80 \$60,800 x .616 = \$37,452.80
- 3) The Presbytery provides congregations with annual guidance concerning increases in the financial terms of call. This advice usually comes in the form of a percentage increase which is linked to the increase in cost of living (see #8 below). The cost of living is a good benchmark but should not be used as the sole factor. Other considerations such as experience, length of service, and ratios to other staff members might also be considered. Use of an across the board percentage increase as the sole factor in determining salary increases leads to widening gaps between members of the pastoral staff, between pastoral staff and educators, and between professional staff and support staff which may not be intentional, faithful, or helpful. One possibility to consider is to give across-the-board fixed-cash amount as raises acknowledging that a dollar for one person buys the same thing as a dollar for another. Another possibility is to give a combination of a fixed-dollar amount and a percentage-of-salary amount together as the annual raise.
- 4) The "median house cost" is established to be latest quarterly reported US median sales price of existing single-family homes for metropolitan areas as calculated by the National Association of Realtors. This information is available at https://www.nar.realtor/. The annualized 2018 data places this figure at \$266,000, 1/40th of which is \$6,650.

5) The **HUD** calculated Fair Market Rent for three bedrooms for Washington-Arlington-Alexandria, DC-VA-MD HUD Metro FMR Area can be found using zip codes as basis at: https://www.huduser.gov/portal/datasets/fmr/fmrs/FY2019_code/2019summary_sa.odn. This minimum is calculated by taking the 3br figure from the zip code list for the church address or an adjacent zip code not more than five miles from the church. Multiply that monthly amount by 12 for the annual minimum housing allowance. Add to that amount 25% of this amount for the adequate Utility allowance.

At the time a PNC or an Interim Search Committee is formed, or temporary is sought, the COM Administrator or the Director of Business Affairs will generate the minimum compensation for that position.

- 6) **Vacation**: Vacation is four weeks. This includes four Sundays. The church is encouraged to provide one personal weekend in addition to the annual vacation.
- 7) **Study leave**: Study leave is two weeks. This includes two Sundays. The minimum study leave and book allowance for pastors is \$1,000 annually.
- 8) The **Cost of Living Index**: The "**cost of living**" is based on the percentage increase or decrease in the consumer price index, using data from the U.S. Bureau of Labor Statistics. (http://data.bls.gov). The Committee on Ministry calculates changes in the cost of living using data on the "Consumer Price Index for Urban Wage Earners and Clerical Workers" in the "Washington Baltimore" area. The difference between the January factors for the current and the previous year is divided by the January factor of the previous year. The Presbytery recommends that congregations adjust salary packages by this calculated cost of living percentage change. For 2020, the recommended increase is 1%. This was calculated by comparing the January 2018 factor of 256.80 and the January 2019 factor of 258.392, yielding a difference of 1.592. 1.592 divided by 256.80 yields a percentage change of (0.62), which is rounded to 1%.
- 9) The **minimum hourly rate** is \$52.66 (See section II. 2.)

10) Tax resources

- Internal Revenue Service Publication 517, Social Security and Other Information for Members of the Clergy and Religious Workers Available at https://www.irs.gov/pub/irs-prior/p517--2018.pdf
- b. Internal Revenue Service Publication 17, Your Federal Income Tax For Individuals Available at https://www.irs.gov/pub/irs-prior/p17--2018.pdf
- c. Internal Revenue Service, Tax Guide for Churches and Religious Organizations http://www.irs.gov/pub/irs-pdf/p1828.pdf